

# **REPORT FOR: HEALTH AND WELLBEING BOARD**

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**Date of Meeting:** 7 March 2019

**Subject:** **INFORMATION REPORT –**  
Learning Disability Integrated Services

**Responsible Officers:** Visva Sathasivam, Director of Adult Social Services, People Services, Harrow Council  
Angela Neblett, Interim Associate Director of Contracts – Mental Health, NHS Harrow CCG  
Ade Odunlade, Jameson Divisional Director, CNWL

**Exempt:** No

**Wards affected:** All

**Enclosures:** Appendix 1 – Project Initiation Document: Creating an Integrated Learning Disability Team

## **Section 1 – Summary**

Building on the Community Resilience vision for Harrow Adult Social Care, the Council approached NHS Harrow CCG to develop an integrated team for learning disability community services across social care and the NHS under a single operational management structure. This joint management approach will enable better outcomes for people with learning disabilities and their families, improved satisfaction for professionals working in the teams and in the longer term, more effective and sustainable services.

**FOR INFORMATION**

## **Section 2 – Report**

A Project Initiation Document has been agreed between the Council, Harrow CCG and Central and North West London NHS Foundation Trust (CNWL). The agreement is to develop a single operational management structure for the Council's specialist LD staff and the CNWL LD Community Team currently based at Kingswood Hospital (commissioned by the CCG). The model will be very similar to that recently implemented in Brent and operational in other NW London boroughs.

This builds on the national aspiration to develop integrated care services across Health and Care.

*'Local NHS organisations will increasingly focus on population health and local partnerships with local authority funded services, through new Integrated Care systems (ICS) everywhere' Long Term Plan January 2019.*

The team will be co-located. Clinical staff will continue to receive supervision from NHS colleagues and all staff will continue with their current employment arrangements and terms and conditions.

A single team will have more flexibility in deciding on the right interventions at the right time and tThis will be particularly important at times of crisis and will therefore lead to better outcomes for people with LD and their families. In the medium term, it is expected that this will relieve pressure on the local health and care economy through reduced hospital admissions and fewer long term residential placements.

The target is to achieve co-location and the single structure by November 2019. However, this will depend on available locations for the 42 staff involved.

This project represents the first step towards integrated service delivery. In the longer term the CCG and Council aspire to build on this with further integration service delivery proposals, potentially supported by the integration of budgets and contracts, working in collaboration with wider partners, carers and citizens.

## **Section 3 – Further Information**

A tri-partite Project Board is meeting at least monthly reporting to the Health & Wellbeing Board and chaired in rotation by the three Project Sponsors, the DASS, the CCG Associate Director of Contracts and the CNWL Divisional Director.

## Section 4 – Financial Implications

The estimated total costs of commissioned care for people with learning disabilities in Harrow are:

Council funded	£21million	Total gross expenditure from Adult Social Care - Finance Return (ASC-FR) 2017-2018
NHS funded	£4.4million	£3.7million Continuing Healthcare; £0.7million s117 aftercare and Funded Nursing Care – Forecasts for 2018-19

These costs do not include staff costs for the Council, the CCG or CNWL. It is expected that over time average per person care costs to the local health and care economy will reduce by ensuring the right help, at the right time, in the right place, for example, avoiding unnecessary hospital admissions or long term residential care. The 2019-20 Adult Social Care budget does not assume any savings will be delivered through this integration project, however, any reductions in the future care costs arising will help in managing down the overall underlying level of expenditure.

These costs are not currently shared costs and at this time there is no intention to pool resources across the health and social care economy, although this may change in the longer term, subject to the development and approval of appropriate business cases by partner organisations.

This project has been supported, in 2018-19, through the Council funding the costs (£75k) of an Integration Programme Manager, who is also delivering two other integration projects. These costs will require funding during 2019-20 and form part of the overall Adults transformation programme costs that will be agreed as part of the 2019-20 Council budget.

The project has yet to establish any additional cost requirements, although costs associated with new premises, relocation of staff, IT and HR are likely. When identified, such costs will be reported to the project board and would be expected to be managed within the existing budgets for all partner organisations.

## Section 5 - Equalities implications

An Equality Impact Assessment will be completed by the end of April 2019.

## Section 6 – Council Priorities

The Council's vision:

**Working Together to Make a Difference for Harrow**

- The project is expected to address all of the Council priorities. In particular, the project will improve services for vulnerable people with a Learning Disability across both health and social care services, helping to alleviate the stress that their families bear as carers. This will make the Harrow community more resilient and there are expected to be opportunities for local business by offering a wider variety of services to learning disabled people.

## **STATUTORY OFFICER CLEARANCE (Council and Joint Reports)**

Name: 22 February 2019	<input checked="" type="checkbox"/>	on behalf of the Chief Financial Officer
Date: Donna Edwards		

<b>Ward Councillors notified:</b>	<b>NO (affects all wards)</b>
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## **Section 7 - Contact Details and Background Papers**

**Contact:** Seth Mills, Head of Service, Children and Young People with Disabilities and Specialist LD - 020 8966 6450 and Richard Pantlin, Integration Programme Manager - richard.pantlin@harrow.gov.uk

### **Background Papers:**

Project Initiation Document: Creating an Integrated Community Learning Disability Team – Version 1.0 Final dated 4 February 2019